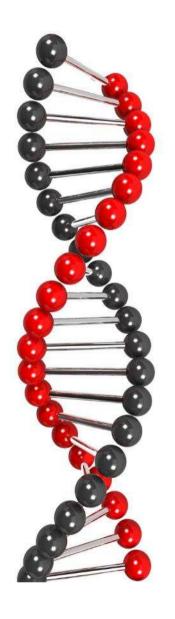


CTO SURVEY RESULTS, FALL 2015 THE VIEW OF FINNISH CTOS ON THE LATEST R&D TRENDS DR. LAURA KOPONEN, SPINVERSE INNOVATION MANAGEMENT OY





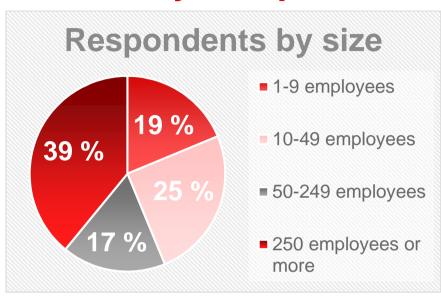
Executive summary

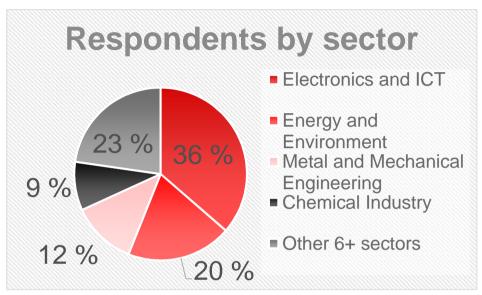


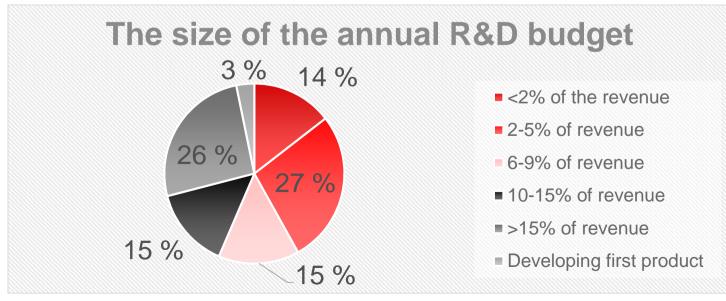
- The share of CTOs expecting growth is smaller
- All R&D activity expected to impact profit in 5 years
- In digitalisation
- Priorities: investments, startegies and products.
 - Drivers: improved profitability and new products
 - Implementation: R&D and planning new businesses.
 - Obstacles: lack of economic incentives, know-how and maturity
 - Need: international networking and collaborations
- The impact of decreasing Tekes funding
 - Compensation sought from private, public (H2020) or own money
 - Decreased funding is foreseen to cut collaborations



The survey respondents represent the Finnish industry comprehensively





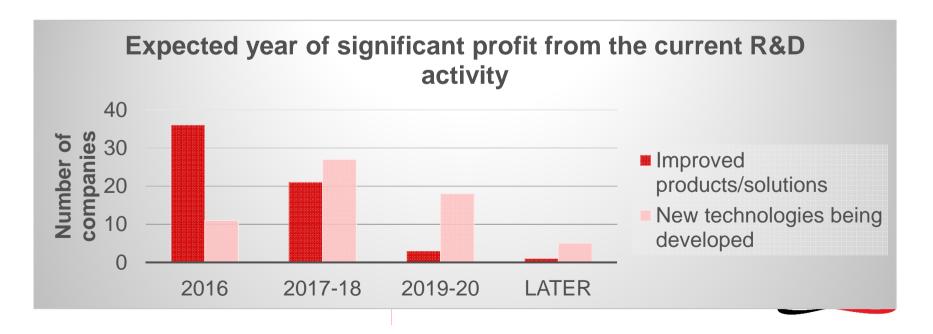


Half of the respondents are from Uusimaa region



Improving products is expected to generate profit in 2016, new tech a few years later – are we being too short-sighted?

- Majority plans to get significant profit from improved technologies in 2016 or 2017-18
- The new technologies are to profit 2017-18 or 19-20.
- Only a small number of companies do longer term reserch



CTOs invest in digitalisation

- but is is unclear how to make money with it
- Digitalisation is on the CTO's mind
 - **75% say Investing** in digitalisation is important
 - 65 % say company strategies with digitalisation os important
 - 63% believe digitalisation related products are important
- The implementation of Digitalisation is important in planning new business – less in daily operation
 - 66%: digitalisation in R&D is important
 - 68%: digitalisation in planning new important
 - Less the 20% believe it is very important in Distribution,
 Sourcing, maintance

The key drivers of digitalisation are the new products and improved profitability. The key obstacles include the **lack of economic incentives**, know-how and maturity.

The ecosystem needs international networking, collaborations and matching – who will be the driver?

What activities are important to you in the Finnish ecosystem for developing digitalisation?

International networking 65 %

SME and big company collaboration 58 %

Research and university collaboration 53 %

Matchmaking between companies 52 %

One Tekes funding impact: Decrease in collaborations and open innovations foreseen. However also plans to replace Tekes funding with risk sharing with partners

